

Waste business unit action plan

ONGOING PROJECTS

- Vertical integration along value chain
- Widening of **door-to-door** and **pay-as-you-throw** collection systems
- Increase in volumes (+900ktons) of waste treated in our facilities thanks to **9 new plants**



CUMULATED CAPEX
720m€

WHAT'S NEW

- New activities thanks to Unieco and I.Blu acquisitions
- 1 upgrade of **durable goods treatment** plant (DGT)
- 1 **landfill capacity expansion**



ADDITIONAL EBITDA
vs 2019
+69m€

2025 ESG TARGET

- 1.6 m tons** of material recovered in Group plants
- Over 70%** sorted collection in our areas
- 35 mcm** biomethane produced



WASTE MANAGED
3.7m ton

Waste

- +1 million tons waste treated in our plants thanks to the development of new treatment plants (paper, plastic, wood, organic fraction, sludge)
- +6 bps, reaching more than 70%, in sorted waste collection supported by widening of door-to-door and pay-as-you-throw collection systems
- Fully consolidation of I.Blu and Unieco
- Confirmation of all the currently owned concessions
- Possible participation in tenders within reference areas in which IREN is not incumbent (not included in BP figures)

m€	2019	2023	2025
EBITDA	158	218	227
Cagr '19 – '25	6.3%		
EBIT	56	76	89
Cum. maintenance capex	68		
Cumulated RAB capex	270		
Cum. development capex	384		

